

ŞİŞECAM CHEMICALS

4Q 2017 SODA SANAYİİ Investor Presentation



Contents



Soda Sanayii A.Ş.

Operational Results & Financial Performance



Chemicals Business Segment Overview







SODA SANAYİİ A.Ş. OPERATIONAL RESULTS &

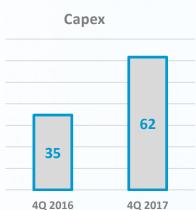
FINANCIAL PERFORMANCE



Key Financial Indicators

TRY mn





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4Q 2017 Highlights

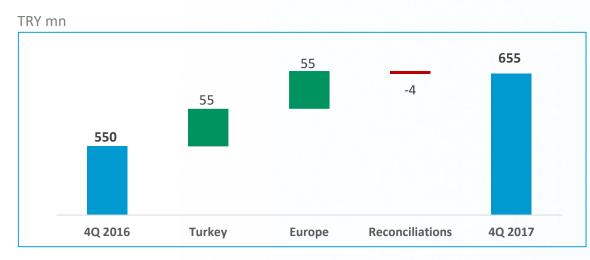
- Consolidated sales volume a) flat in soda chemicals b) up by 5% in chromium chemicals
 - Average soda ash price/unit remained stable in a globally suppressed pricing environment
 - Strong demand and increasing prices in Asia Pacific region due to capacity closures in China
 - Continued improvement in chromium chemicals pricing environment, especially seen as unit price increases in Sodium Dichromate and BCS products following global peer's, Lanxess, decision to shutdown its Argentina capacity in 4Q 2017
- Growing competition with 2,5mn ton capacity introduction of local natural soda producer in its second mine, Kazan
- Continued to deliver strong topline growth and a high level of profitability thanks to operational efficiency investments
- Continued modernization, energy saving and raw material supply investments in line with the sustainable growth strategy in place
- Soda Sanayii's market capitalization is USD 1,2bn as Mar. 1 and the company's 3-month average daily trading volume is 6,2mn shares

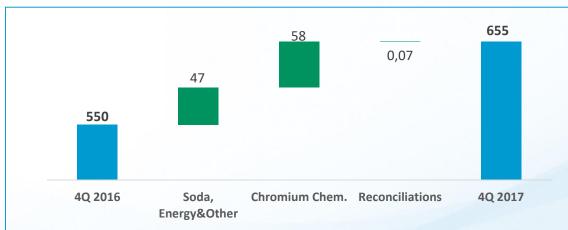


Important Notice: Şişecam and its Group Companies Soda Sanayii and Anadolu Cam were reporting third party logistic expenses by deducting from gross revenues. Starting from 4Q 2017, these expenses are now booked under S&M expenses. 2017 and 2016 financial statements were restated accordingly

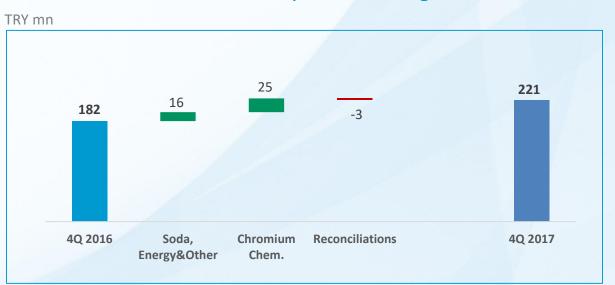
Key Financial Indicators

Revenue Contributions by Geography & Business Segments





Gross Profit Contributions by Business Segments





Soda Sanayii – Financial Results

EBITDA Margins Adjusted to One-off Gains

TRY mn

21%

17%

23%

21%

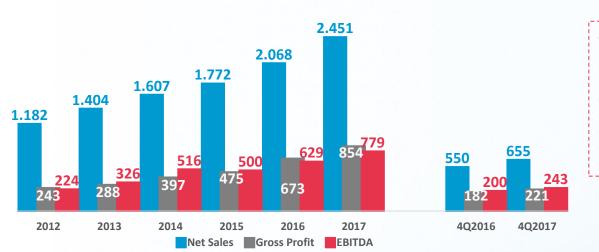
13%

19%

25%

26%

32%



33%

26%

30%

35%

26%

32%

27%

23%

28%

33%

31%

36%

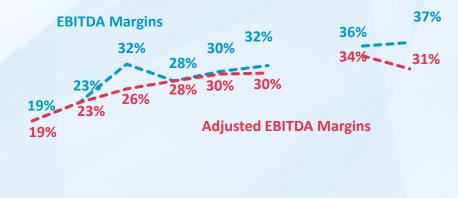
34%

32%

37%

Consolidated Financial Results

Adjustments;	
 2014: TRY 92,7mn (sale of two subsidiaries; Dost Gaz & Asmaş and Paşabahçe shares) 2015: TRY 0,4mn (sale of Denizli Cam shares) 2016: TRY 13,5mn (Revaluation gain on Eurobond investments) 2017: TRY 43mn (Revaluation gain on Eurobond investments) 4Q2016: TRY 13mn (Revaluation gain on Eurobond investments) 4Q2017: TRY 40mn (Revaluation gain on Eurobond investments) 	



2012	2013	2014	2015	2016	2017	4Q2016 4Q2017
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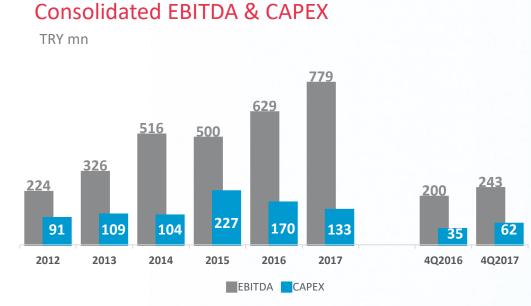
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ŞİŞECAM

Gross Margin

EBIT Margin

EBITDA Margin

Soda Sanayii – Financial Results

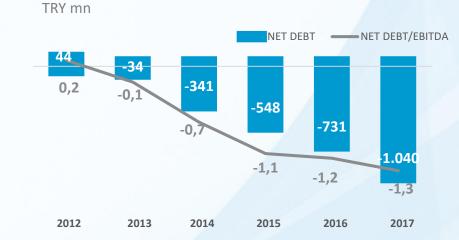


Maturity Breakdown of Debt

SISECAM



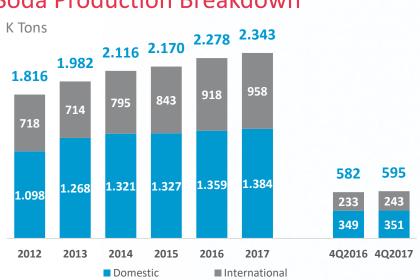
Consolidated EBITDA & NET DEBT



Currency Breakdown of Debt



Soda Sanayii – Operational Results



Soda Production Breakdown

K Tons

TRY mn

1.182

678

505

2012

Soda Sales Breakdown**



Soda Sanayii Consolidated Revenues Breakdown

2.068

1.294

774

2016

Domestic

1.607

911

696

2014

1.404

786

618

2013

1.772

1.091

681

2015

Domestic

International*

2.451

1.894

557

2017

International

Chromium Chemicals Sales Breakdown**

K Tons





Domestic International

*International Sales include sales from foreign operations + export from foreign operations + export from Turkey

**Starting from 2017, white sulphate sales are categorized under soda segment rather than chromium chemicals segment. 2016YE & 4Q2016 sales volume data of both segments were revised

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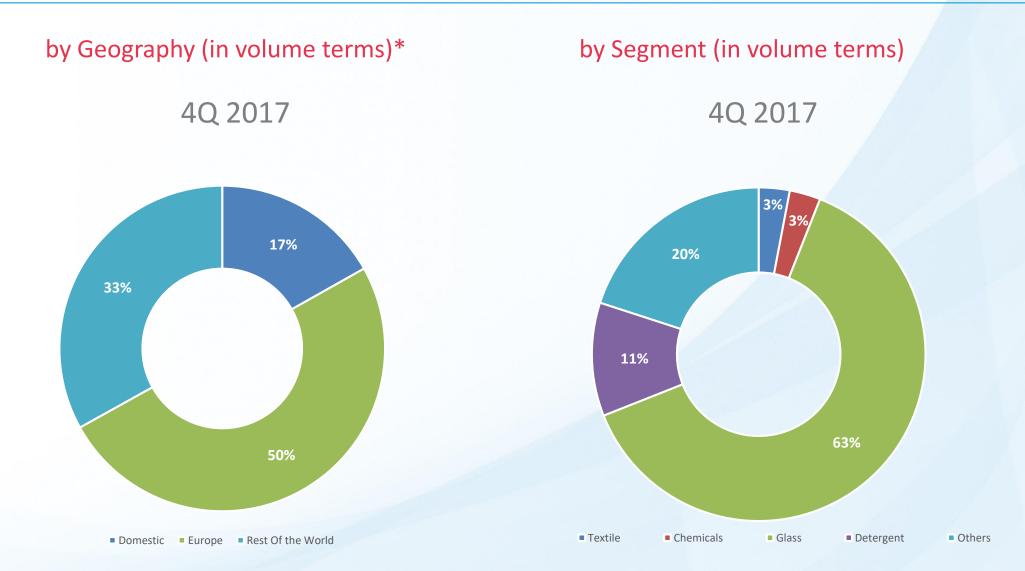
655

504

4Q2016 4Q2017

550

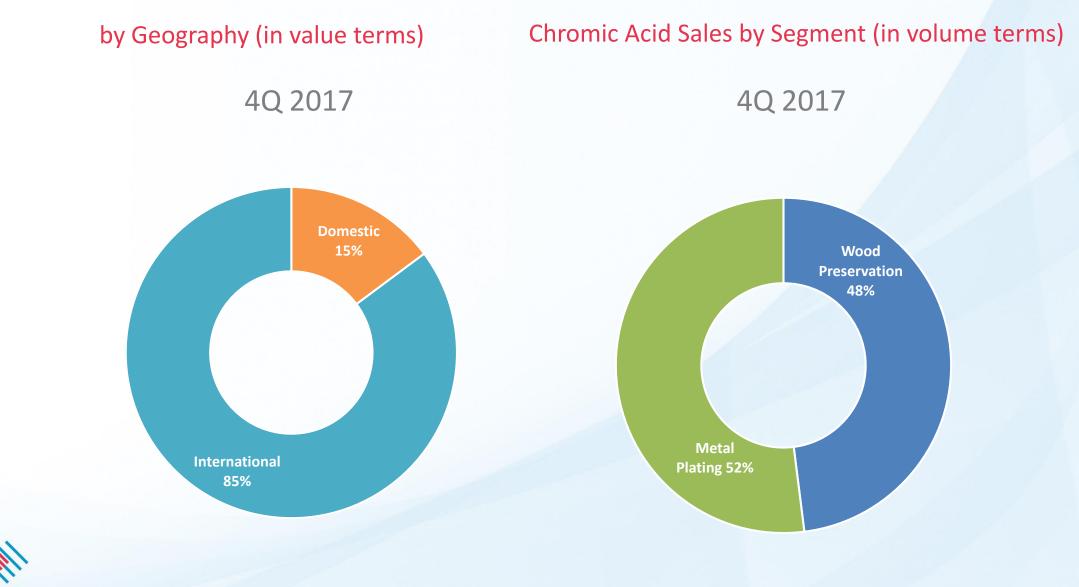
Soda Sanayii – Soda Sales Breakdown



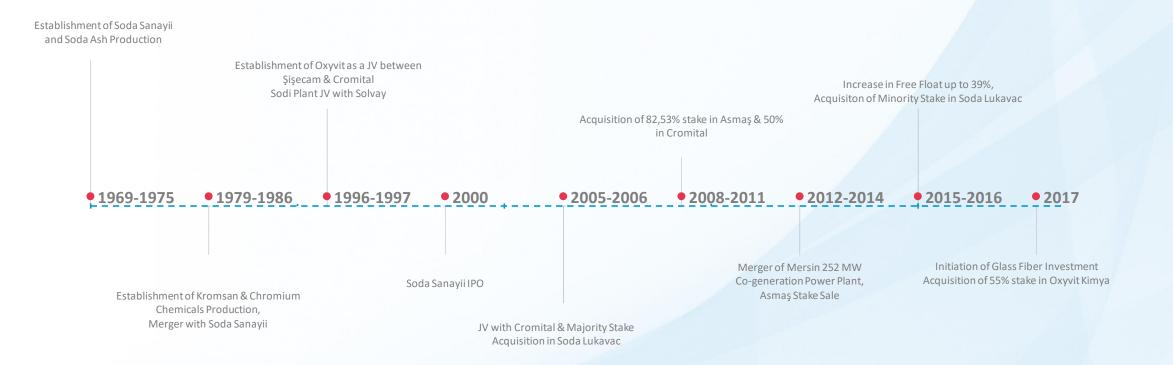


Soda Sanayii – Chromium Sales Breakdown

SISECAM

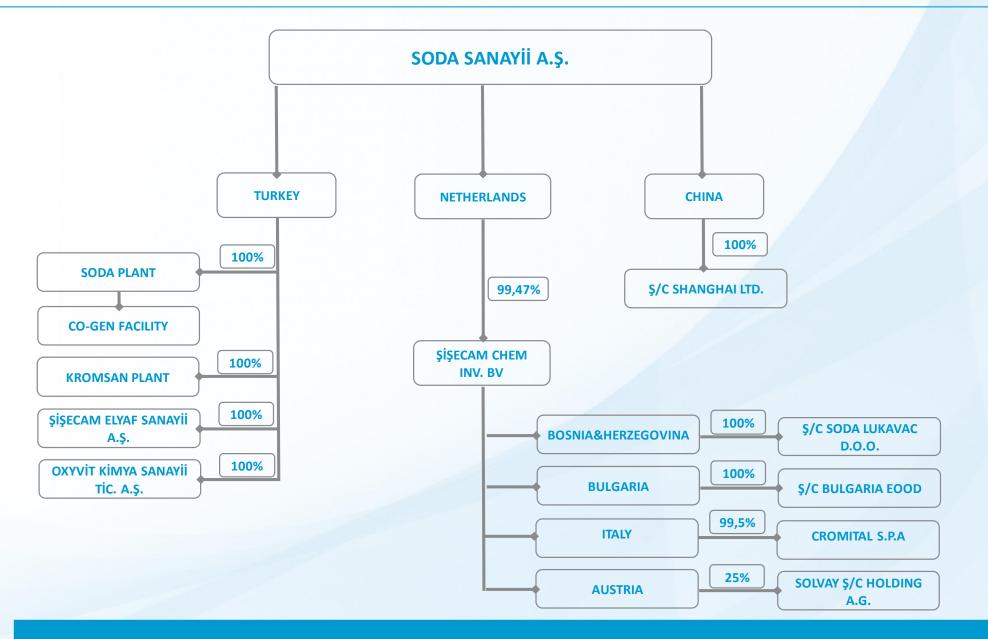


Soda Sanayii History





Corporate Structure





Vision & Strategy

VISION

- Strengthen current position in global soda ash market
- Target strong leadership in its all activities in global chromium chemicals market

STRATEGY

- Maintain sustainable & profitable growth
- Support profitability by cost optimization and operational efficiency.
- Increase competetitive power
- Continue to expand geographically
- Create synergies from acquisitions and strategic partnerships
- Partnership approach and reliable solution provider for customers

SUSTAINABILITY

Soda Sanayii published 2016 sustainability report





Competitive Advantage

The New Steam Generation Facility in Mersin	 The new steam generation facility, launched at the end of 2016, provides cost advantage. Existing Co-generation facility will continue to run, providing the possibility of utilizing different types of energy sources like natural gas and solid fuel
Long Term Raw Material Reserves Near Mersin	 Soda has secured its key raw materials for the long-term with significant reserve life and high quality limestone and brine Aiming to provide a sustainable raw material supply, investments in new salt fields continued.
Co-location with Şişecam's Glass Packaging and Flat Glass Plant and Rail Access within Turkey	Soda Sanayii Production facilities are located in close proximity to Trakya Cam, Anadolu Cam and Paşabahçe, other key Şişecam Group companies. This provides low transportation costs, short delivery times and continuous product supply
Cost Efficient Exports Through Mersin Port	 Mersin Port, the largest port in the Eastern Mediterranean region, is only 16km away from the plant, providing low transportation costs and short transportation times in export sales
On the Ground Presence and Access to European Markets	 SSL Plant (Bosnia & Herzegovina): The location and level of supply in the European market enables Soda Sanayii to compete with European soda producers Sodi (Varna-Bulgaria): Close proximity to Şişecam's Flat Glass and Glassware plants in Targovishte-Bulgaria enables low transportation costs, short delivery times and continuous supply capabilities Cromital S.p.A: With its Cromital plant in Italy, Soda Sanayii maintains its leading position in Europe in

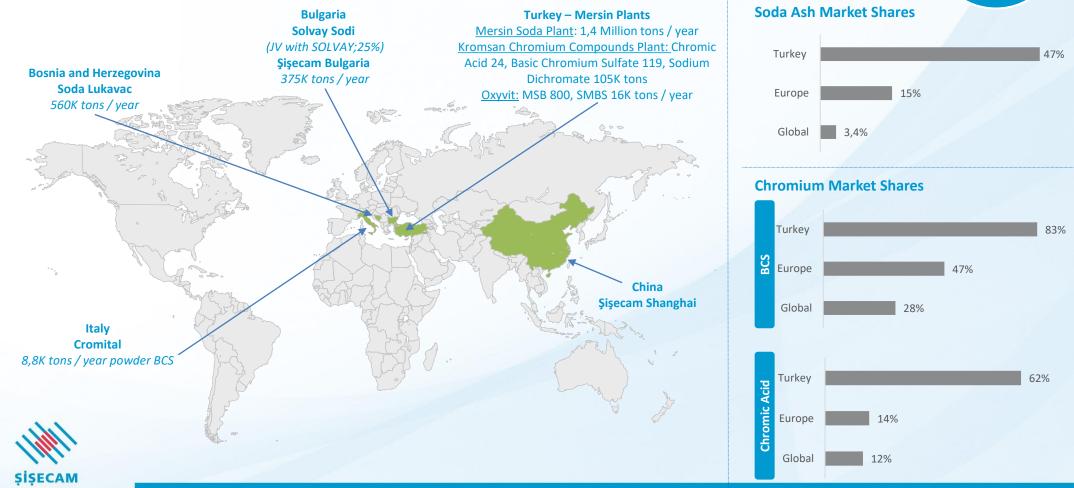
CHEMICALS BUSINESS SEGMENT OVERVIEW

SISECAM

Chemicals – Soda Sanayii

Operations & Global Presence

Soda Sanayii, being the flagship company of Şişecam Chemicals, is a leading soda and chromium chemicals producer operational in 5 different facilities incl. Sodi JV and exporting products to +90 countries around the World



SHAREHOLDERS

39%

. Float incl. IFC stake

Şişecam

61%

#1

#4

#10

#1

#1

#1

#1

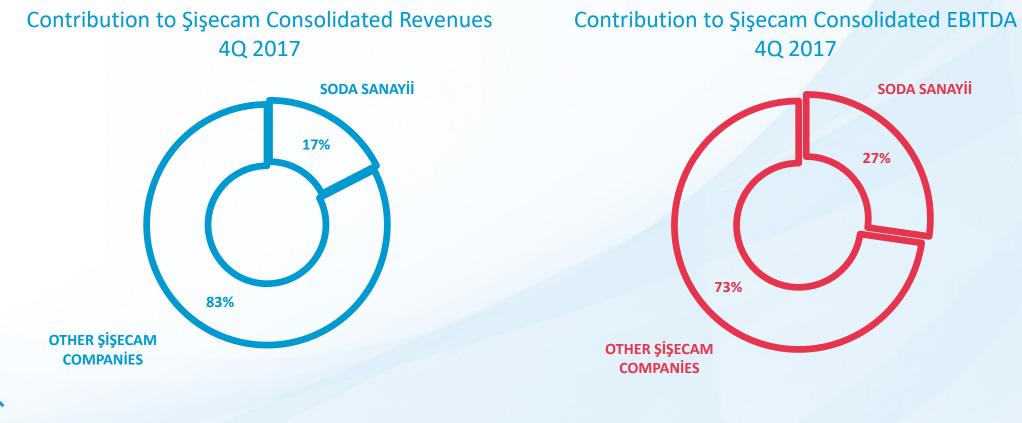
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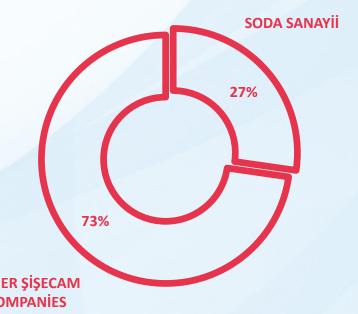
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Chemicals – Soda Sanayii

In 4Q 2017, Chemicals Segment accounted for 20% of Sisecam revenues and 31% of its adjusted EBITDA

Soda Sanayii's contribution to Sisecam revenues with its non-group sales was 17%, while its adjusted EBITDA accounted for 27% of the group's consolidated and adjusted EBITDA figure



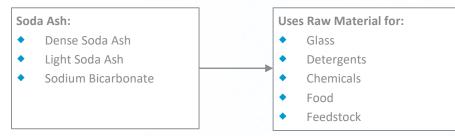


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Soda Ash Market

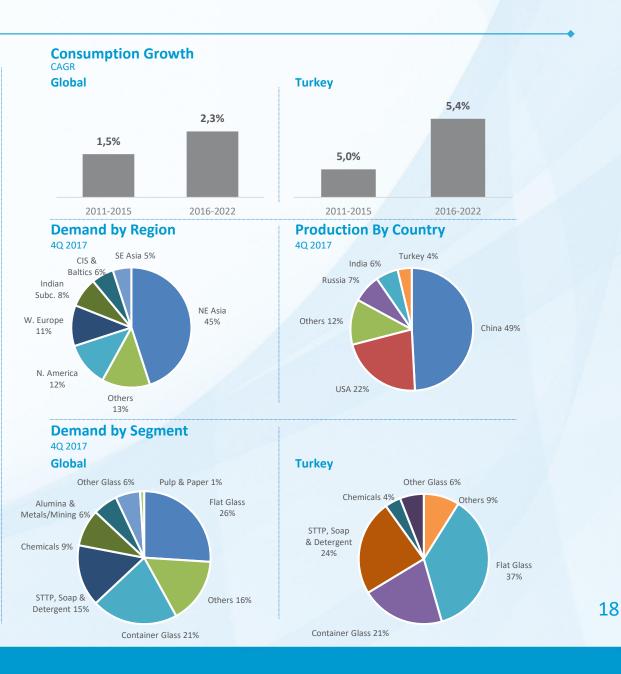
Industry Dynamics

- 57,7 Million tons production / demand globally as of 2017
- 75% synthetic, 25% natural
- Demand drivers: growing flat glass, container glass and detergents sectors
- Balanced market in Europe, strong demand from developing regions on the back of fast growing construction, automotive and detergent sectors
- Stong environmental checks and capacity closures in China leading to strong demand and price increases in Asia Pacific region
- Average global capacity utilization rate at 85%







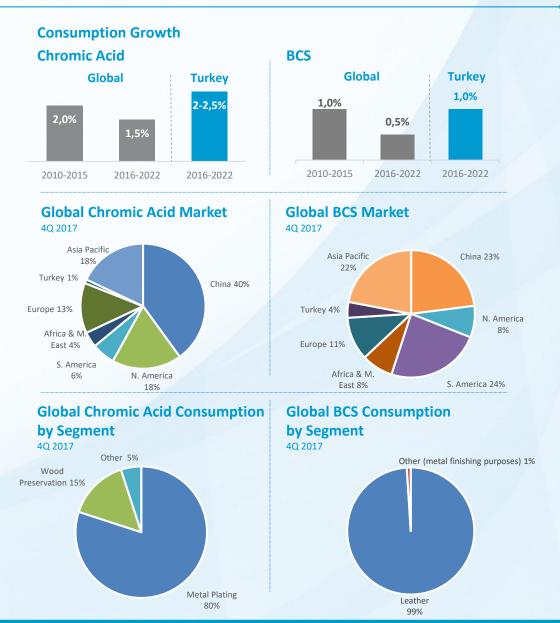


Chromium Market

Industry Dynamics

- 389K tons Basic Chromium Sulphate ("BCS") global market, 154K tons Chromic Acid global market
- Demand drivers: leather, automotive, construction, wood preservation
- Largest consumers are China and Brazil
- Global capacity utilization of BCS at 57% and Chromic Acid at 64%







Appendix

IMM ŞİŞECAM

Summary Financials

BALANCE SHEET (TRY mn)	2016	1Q 2017	1H 2017	9M 2017	2017	YoY Change
Total Assets	3.317	3.458	3.470	3.633	3.881	17%
Cash & Cash Equivalents	971	908	828	750	783	-19%
Financial Assets	108	264	262	523	552	412%
Trade Receivables	412	434	459	459	480	16%
Inventories	204	170	212	205	240	18%
Equity-Pickups	281	319	274	294	328	17%
Property, plant and equipment	1.209	1.230	1.226	1.241	1.295	7%
Intangible assets	17	17	17	28	32	92%
Tax & Deferred Tax Assets	15	12	11	9	5	-68%
Other*	99	105	182	124	165	67%
Total Liabilities	714	853	730	720	688	-4%
Interest Bearing Liabilities	293	306	278	319	313	7%
Trade Payables	236	204	235	231	276	17%
Provisions	33	41	40	44	44	35%
Tax & Deferred Tax Liabilities	30	27	13	20	19	-38%
Other**	122	275	164	107	37	-70%
Equity	2.603	2.605	2.740	2.913	3.192	23%
Equity holders of the parent	2.599	2.600	2.736	2.908	3.188	23%
Minority Interest	4	4	5	5	5	14%

*Other Receivables, Prepaid Expenses, Other Current & Non-Current Assets

**Other Payables, Deferred Income



Summary Financials

INCOME STATEMENT (TRY mn)	1Q 2017	1H 2017	9M 2017	4Q 2016	4Q 2017	YoY Change	2016	2017	YoY Change
Revenue	559	1.122	1.796	550	655	19%	2.068	2.451	19%
Cost of Goods Sold	-373	-763	-1.163	-367	-434	18%	-1.395	-1.597	15%
Gross Profit	187	359	633	182	221	21%	673	854	27%
Research and development	-1	-1	-2	-3	-1	-73%	-8	-3	-66%
Sales and marketing	-32	-74	-214	-46	-77	67%	-178	-291	63%
General and administrative	-25	-42	-59	-18	-20	11%	-70	-80	14%
Other income (expense), net	3	0	3	26	25	-2%	29	28	-4%
Income from Equity Pick-ups	25	52	72	19	20	4%	72	92	28%
Income/Expense from Investing									
Activities	1	-5	3	13	40	218%	14	43	212%
EBIT	159	289	435	173	208	20%	531	643	21%
EBITDA	191	355	536	200	243	22%	629	779	24%
Financial Expense, net	41	41	55	91	32	-64%	113	88	-23%
Income before Tax	200	330	491	264	240	-9%	645	731	13%
Tax Expense, net	-32	-46	-68	-18	-1	-93%	-68	-69	1%
Net income	168	284	423	246	239	-3%	577	662	15%
Net income after Minority Interest	168	284	423	245	238	-3%	576	661	15%
Minority Interest	0,2	0,4	0,7	0,2	0,2	-9%	0,8	0,9	8%
Earnings per share (TL):	0,224	0,378	0,470	0,273	0,265	-3%	0,640	0,735	15%



Summary Financials

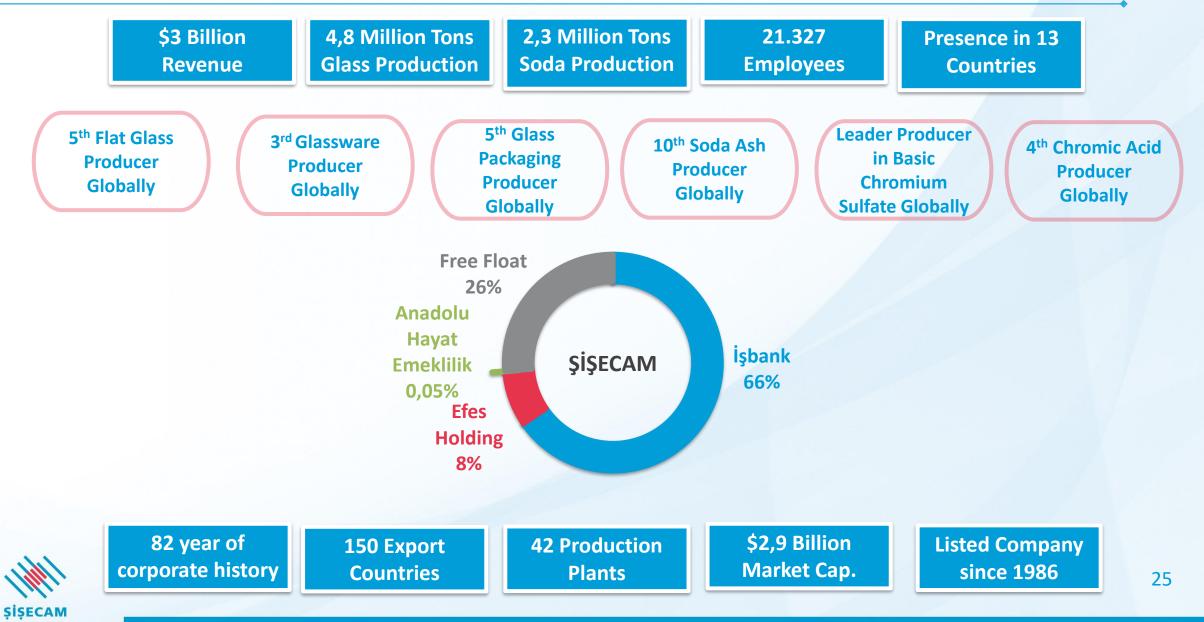
CASH FLOW STATEMENT (TRY mn)	2012	2013	2014	2015	2016	2017
Net Profit	133	208	388	441	577	662
Non-cash	83	58	-21	-14	-56	-27
Operating cash flows provided before changes w/c	216	266	367	427	521	635
Change in w/c	-69	-207	149	-24	-12	-135
Cash flows from operating activities	147	59	515	403	509	500
Interest paid	-13	-12	-13	-14	-21	-20
Interest received	7	11	20	19	28	55
Dividend paid	0	-32	-46	-60	-240	-201
Taxes paid	-27	-32	-55	-80	-58	-81
Сарех	-91	-109	-104	-227	-170	-133
Free Cash Flow	23	-115	317	41	48	120
Proceeds from sale of property, plant and equipment	1	0	0	1	0	0
Other cash flows from operating activities	-5	-2	-7	-2	-3	-4
Other cash flows from investing activities	9	46	124	67	-5	-394
Proceeds from financial liabilities	60	335	45	33	16	32
Repayments of financial liabilities	-106	-253	-80	-63	-82	-51
Other cash flows from financing activities	0	3	3	0	-9	-2
FX gain/loss on cash and cash equivalents	-12	42	22	132	147	111
Net decrease/increase in cash and cash equivalents	-30	57	424	210	113	-188



ŞİŞECAM GROUP OVERVIEW

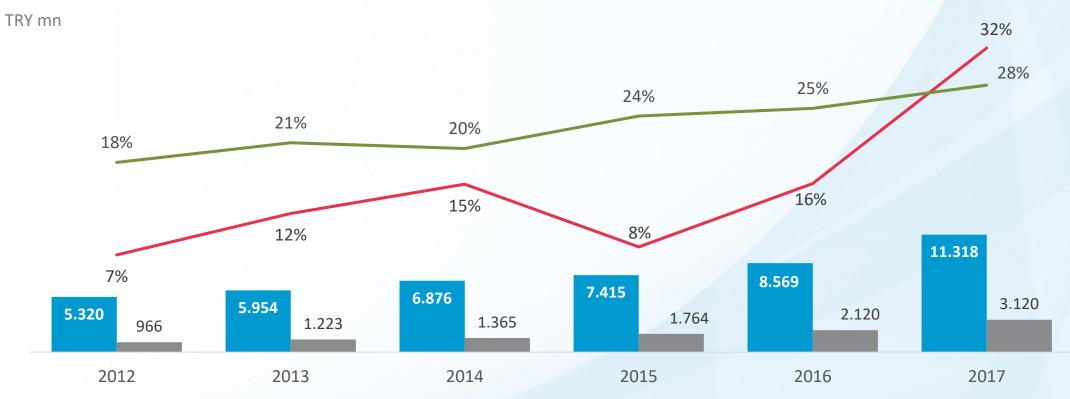
ŞİŞECAM

Şişecam at a Glance



Key Financial Indicators

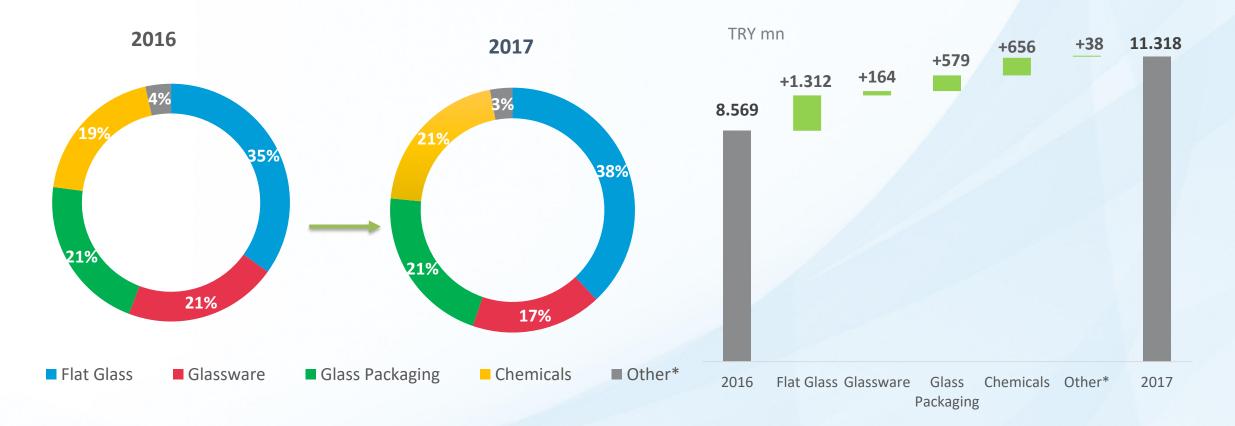
Sustained Growth in Revenue with Improving EBITDA Margin





Financial Highlights - Revenue

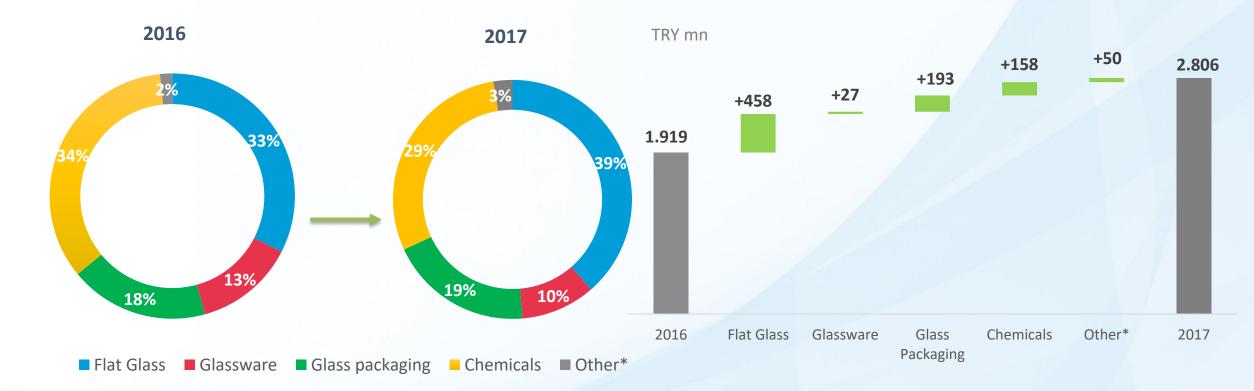
Segments' Contribution to Revenue





Financial Highlights - EBITDA

Segments' Contribution to EBITDA**



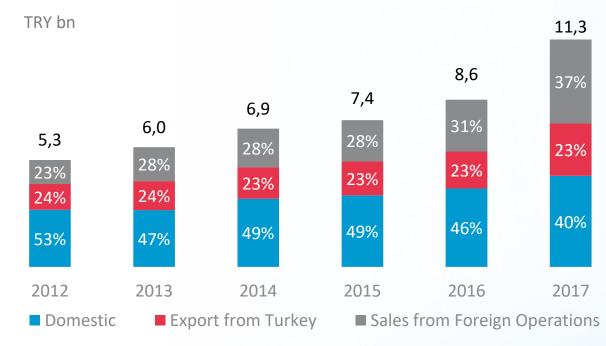


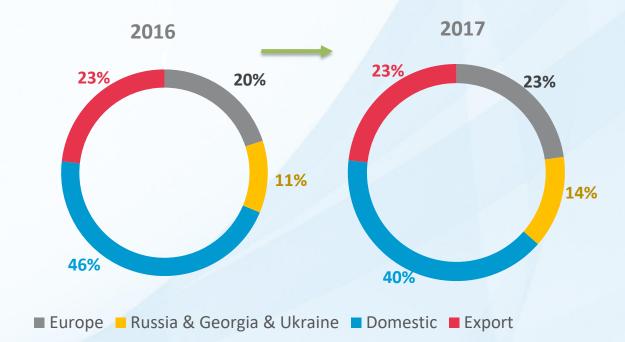
*Consists of energy trade of Şişecam

** Excluding income from revaluation gain from financial instruments, sale of Eskişehir Oluklu and Omco

Revenue & Cash Generation

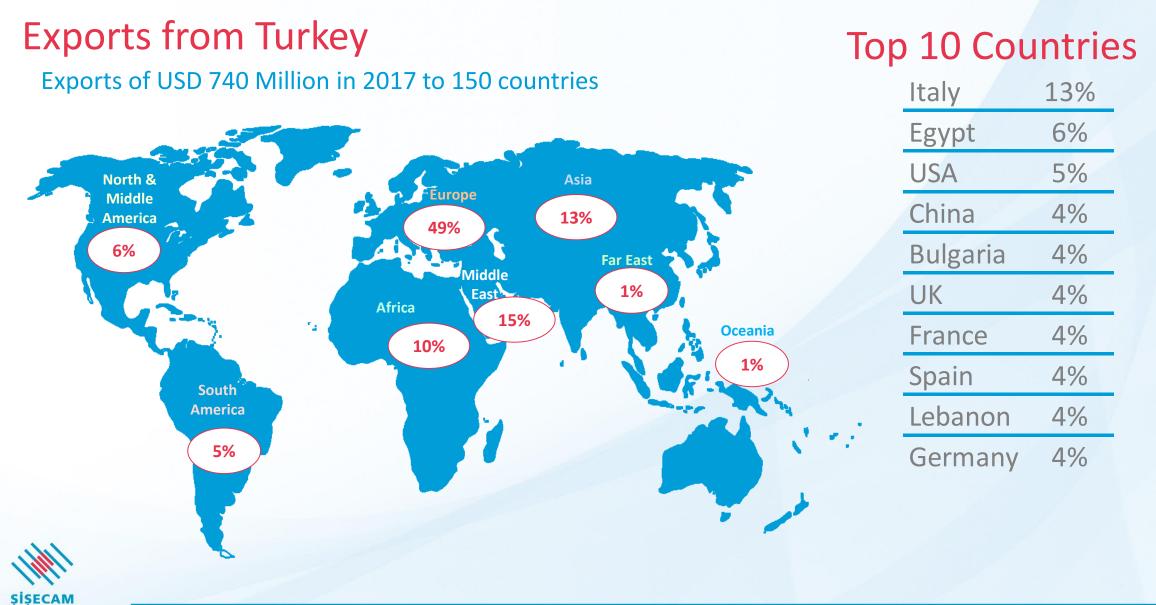
Revenue by Geography





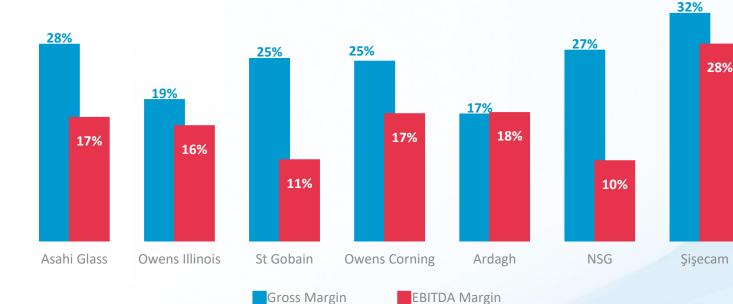


Revenue & Cash Generation



Global Presence

Strong Global Player with Competitive Profitability



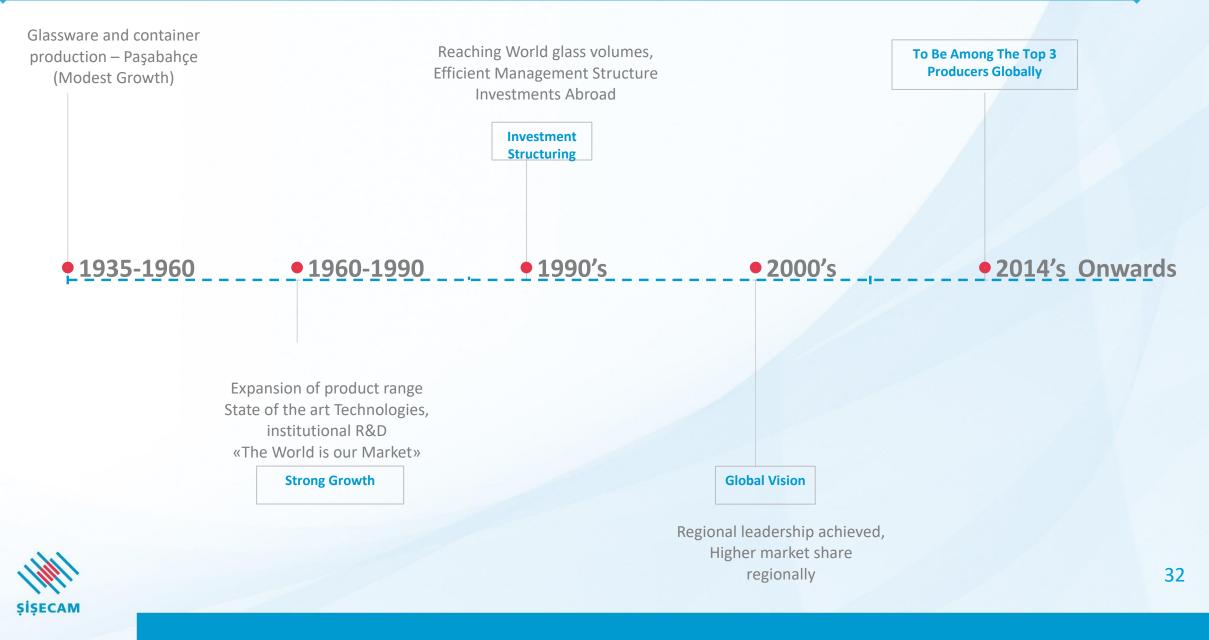
Glass Revenues	Share in Total
Owens Illinois	100%
NSG	100%
Şişecam	77%
Asahi Glass	50%
Ardagh	39%
St Gobain	26%

Glass Poyonuos' Sharo in Total



Calculations were made based on 2017 financials Sources: Bloomberg & Company Websites

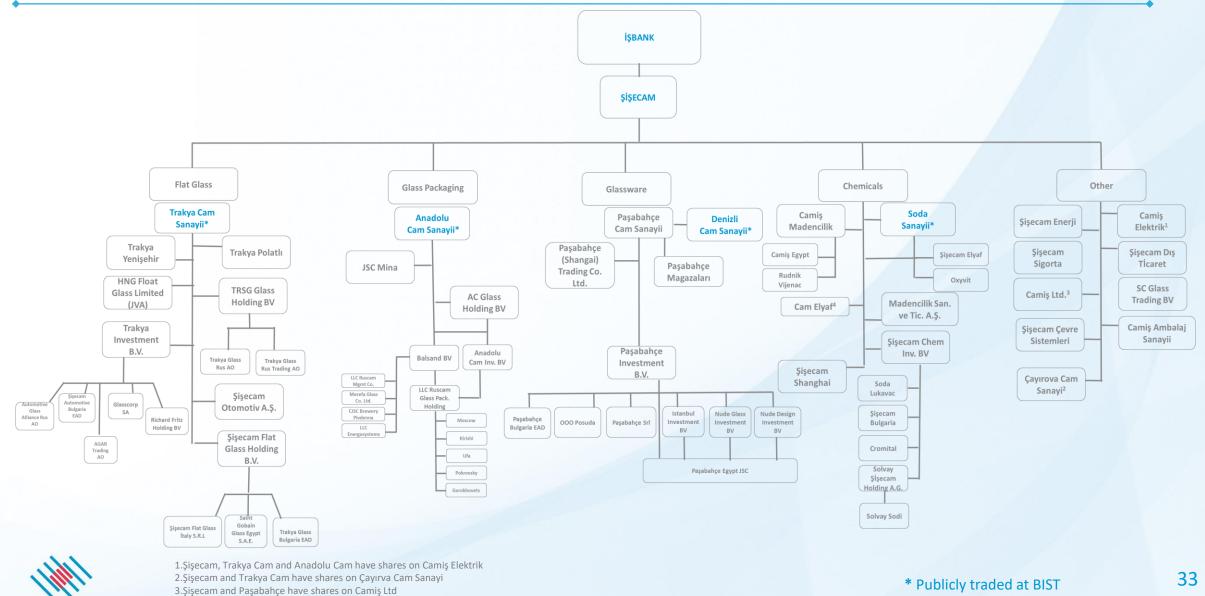
Şişecam History



Corporate Structure

4.Çayırova Cam have shares on Cam Elyaf

SISECAM



Operating Territories

PRODUCTION PLANTS IN TURKEY ŞİŞECAM GLASS PACKAGING ŞİŞECAM FLAT GLASS ŞİŞECAM GLASSWARE Trakya Cam Sanayii A.Ş. Anadolu Cam Sanayi A.Ş. Soda Sanayi A.Ş. Paşabahçe Cam San. Ve Tic. A.Ş. Trakya Plant - Kırklareli Kırklareli Plant Mersin Plant Soda Plant - Mersin Mersin Plant - Mersin Eskişehir Plant Anadolu Cam Yenişehir Sanayi A.Ş. Kromsan Krom Bileşikleri Plant - Mersin Russia Trakya Yenişehir Cam Sanayii A.Ş. Denizli Cam San. Ve Tic. A.Ş. Yenişehir Plant - Bursa Camiş Madencilik Trakya Glass Rus Denizli Plant Anadolu Cam Eskişehir Sanayi A.Ş. Yenişehir Plant - Bursa Cities in operation: Aydın, Balıkesir, Bilecik, Automotive Glass Alliance Rus Eskişehir Plant Trakya Polatlı Cam Sanayii A.Ş. Camiş Ambalaj Sanayii A.Ş. İstanbul, Karabük, Kırklareli, Mersin Posuda Tuzla Plant- İstanbul Polatlı Plant - Ankara Cam Elyaf San. A.Ş. **Ruscam - Gorokhovets** Şişecam Otomotiv A.Ş. Gebze Plant- Kocaeli Ruscam - Pokrovsky Şişecam Otomotiv Plant - Kırklareli Oxyvit Kimya San. ve Tic. A.Ş. Ruscam - Ufa Mersin Plant Ruscam - Kirishi Bosnia-Herzegovina Ruscam - Kuban Şişecam Soda Lukavac Germany Romania **Richard Fritz, Aurach** Glasscorp Slovakia **Richard Fritz**, Besigheim Richard Ukraine Fritz, Malacky Merefa ക Sisecam Flat Glass Italy Cromital Italy Turkey India **Richard Fritz**, Aszod HNG Float Glass Limited Hungary Mina - Ksani Georgia Trakya Glass Bulgaria Sisecam Automotive Bulgaria Pasabahce Bulgaria Pasabahce Egypt Solvay Sodi Saint-Gobain Glass Egypt Camis Egypt Bulgaria Egypt



Prudent Risk Management Policies

Leverage	Leverage with conservative NET DEBT / EBITDA levels
Liquidity	Maintain sufficient liquidity to meet short-term funding and finance equity portion of Capex
FX Position	FX position limited to +/- 25% of shareholder's equity
Counterparty	Not only a diversified relationship banks portfolio, but also access to international debt capital and loan markets at favorable rates.
Interest Rate	Balanced fixed and variable rate loan book
Derivatives	Limited to hedging only, no speculative trading



Credit & Corporate Governance Ratings

Credit Ratings

MOODY'S	LT FCY Rating	Ba1	Stable
S&P	LT FCY Rating	BB	Negative

Corporate Governance

Corporate Governance Rating of Sisecam was revised to **9,48** from **9,44** in December 2017.

As a Corporate Policy, Şişecam continues to strive for reaching the highest level of Corporate Governance practices, where its heritage of «good corporate governance practices» has already been evidenced by the recent rating received.

Sustainability remains at the core of operations and strategy, with continuously improved practices. <u>http://www.sisecam.com.tr/en/investor-relations/corporate-overview-and-governance/corporate-governance-policies</u> <u>http://www.sisecam.com.tr/en/sustainability/sustainability-reports</u>



Sustainability

	Energy Consumption Values by Source (GJ)									
	Natural Gas	LPG	Electricity	Anthracite	Other	TOTAL				
2013	46,871,900	42,000	3,934,600	3,348,800	36,500	54,233,800				
2014	48,940,700	39,700	4,010,600	3,267,300	19,400	56,277,700				
2015	46,429,900	44,700	3,863,600	3,203,100	69,200	53,610,400				
2016	46,943,100	27,700	3,917,700	4,497,700	77,200	55,463,400				

Sustainable Energy Measurement and Tracking System

By means of the on line energy monitoring system (SEOIS), which was established in line with our global targets, main energy consumption items at 16 facilities instantaneously monitored and facilities can be compared based on the energy consumption at Headquarters. With the instant measurements, a significant database is generated in relation to energy consumption which allows on line system failures and/or low performance monitoring and requesting immediate remediation to ensure optimum performance and productivity.

ORC Waste Heat Recovery

"Organic Rankine Cycle (ORC) Waste Heat Recovery (WHR)" technology was approved as the most suitable waste heat recovery technologies and it was decided to beimplement in 3 plants with glass melting processes.

Trakya Glass Mersin ORC waste heat recovery (WHR) facility, which has the highest energy recovery potential, was completed in 2016. In December 2016, the preliminary tests of the plants were performed with a potential of 4.2 MWh electricity generation. The maximum electricity production capacity of this facility is 4.82 MWh. With the waste heat recovery implemented at the factories, the electricity demand supplyied from grid will be reduced by around 35-40% annually. ORC WHR at its maximum capacity results in o 16,500 tons of CO₂ annual reduction.



"Green Point Industry Award"

for Glass and Glass Again

Şişecam Group was deemed worthy of the Green Point Industry

for the studies conducted with "Glass and Glass Again" project.

Award, organized by CEVKO Foundation for the third time this year, in

the category of "Environment Themed Social Responsibility Practices"

Sisecam Group provides Education Incentive Scholarships to its employees and their children who attend school. Under this program, Sisecam awarded scholarships totaling TRY 3,678,742 to staff and their children in 2016.

Glass and Glass Again on Social Media!

Facebook and Instagram accounts of Glass and Glass Again were opened in the reporting period. Information regarding communication activities are shared and questions of followers regarding recycling are answered through the social media accounts, where we also provide information regarding glass recycling. Instagram /CamYenidenCamProjesi Facebook /camyenidencam

Sisecam Group Cayrova Sports Club - The Cayrova Sports Club was originally founded by Sisecam under the name Cayrova Sailing Sports Club with the objective of attracting young people to sports and contributing to the physical and moral development of youth through sports activities. After having started operations at the Cayrova Sports Facilities complex in 1982, it obtained federated club status from the General Directorate of Youth and Sport in 1984. Project for the Protection of Kazanii Sea Turtle Population- The Kazanii coast in Mersin province stands out as one of the world's most important spawning areas of endangered sea turtle species. Under the Project for the investigation, Examination and Protection of the Populations of Kazanii Sea Turtles in Mersin Province, ongoing since 2007 in cooperation with Soda Sanayil A.S. and Mersin University, protection is provided for the nesting sites of the endangered species "Caretta" and "Chelonia Mydas" turtles. Thanks to this since 2007, with 1,705 sea turtle nests recorded in 2016 – an all-time high. In addition, as part of the efforts to raise awareness, the Company educated the local population on the subject while carrying out initiatives to protect the endangered sea turtle.



Şişecam Group listed on the "**BIST Sustainability Index"** of Istanbul Stock Exchange

Sisecam Group is listed on the "BIST Sustainability Index", which includes companies traded on Istanbul Stock Exchange with a high sustainability performance and is aimed at enhancing sustainability understanding, knowledge and practices among Istanbul Stock Exchange companies in Turkey.



As \$i\$ecam Group, we have been participating in CDP Climate Change program since 2011 and CDP Supply Chain program since 2012. \$i\$ecam was one of the 50 companies joining the platform from Turkey in 2016.



Disclaimer

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FX Rates

	2012	2013	2014	2015	2016	2017	4Q 2016	4Q 2017
USD/TL								
Period End	1,78	2,13	2,32	2,91	3,52	3,77	3,52	3,77
Period Average	1,79	1,90	2,19	2,72	3,02	3,64	3,28	3,80
EUR/TL								
Period End	2,35	2,94	2,82	3,18	3,71	4,52	3,71	4,52
Period Average	2,30	2,53	2,90	3,02	3,34	4,11	3,54	4,47



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